

ANNUAL REPORT 2021 I joined Alameda County Community Food Bank in September 2021 from Houston Food Bank — a food bank that is no stranger to disaster response.

Even spending most of the pandemic (to date) in another state, it was clear upon arriving at ACCFB just how monumentally different this organization had become in the preceding 20 months. For instance, in 2019 we distributed enough food for 28 million meals; in 2021 we neared 50 million meals. Coming from the largest food bank in the Feeding America network, I can say quite certainly that level of growth was unprecedented before this emergency.

Our organization has not only grown, but we have evolved.

In these pages you will see how many of our emergency response programs are now part of our regular operations. You will hear from a volunteer about the experience of being on the frontlines. And you'll learn about our need to invest more into our partner organizations, to build a stronger foundation to fight hunger. Because where we are today — because of the pandemic — we expect to be for years to come.

To truly end hunger we need to go beyond meeting the need right now, and prevent it tomorrow by addressing the inequity and racism at its roots. Hunger is upheld by systems that were created to consolidate and protect power for those that designed them. You will read more about how ACCFB built political power among community members — and the results from this work which show that eradicating hunger within whole systems is, in fact, achievable.

The challenge we face at the start of a third year of pandemic response is that many of us see some "normalcy" in our lives — and that risks the presumption that we're *all* in recovery. The reality is we're in the midst of the storm with a long way to go until we get to the other side.

The journey towards a just, equitable, and hunger-free society will require hope, love, and endurance to achieve. We have an amazing network of partners, agencies, and advocates. Together, we are leveraging your resources to support and uplift the goals and dreams that community members have.

Thank you for your support and for joining us.

Regi Young, Executive Director



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Regi Young Executive Director



Beth Strachan Chair, Board of Directors

### By the Numbers: Fiscal Year 2021



**48 MILLION** MEALS WORTH OF FOOD DISTRIBUTED

**49% INCREASE** 

OVER FISCAL YEAR 2020



22.5 MILLION POUNDS OF FRESH PRODUCE SERVED

### 5.5 MILLION

POUNDS MORE THAN LAST YEAR



OUR ADVOCACY EFFORTS CONTRIBUTED TO A HISTORIC WIN: ALL K-12 PUBLIC SCHOOL STUDENTS IN CALIFORNIA HAVE ACCESS TO FREE BREAKFAST AND LUNCH!





73 NEW DISTRIBUTION SITES ACROSS ALAMEDA COUNTY



8.3 MILLION MEALS SECURED THROUGH CALFRESH OUTREACH

### \$42 MILLION

LOCAL ECONOMIC STIMULUS ATTRIBUTED TO CALFRESH OUTREACH

OUR MISSION: Alameda County Community Food Bank passionately pursues a hunger-free community

OUR VISION: Children, adults, and seniors of Alameda County do not worry about where their next meal is coming from



### SAFELY MEETING OUR COMMUNITY NEEDS

As the sun rises every Monday, Wednesday, and Friday, a band of Food Bank volunteers arrive at an empty parking lot supported by Alameda County on Oakland's Oakport Drive. There, folks set up tables, put out over 300 traffic cones, and assemble hundreds of food boxes containing fresh produce, dry goods, and proteins.

From 9 a.m. to 1:30 p.m., clients drive through, and we load boxes into up to 700 car trunks each day. Volunteers thank people for coming by, and clients drive off with enough food to help them get through the week, while never having to risk Covid exposure by getting out of their vehicles.

The Oakport drive-through was just one of dozens county-wide run by us and our partner agencies in FY21.

Before joining our staff to run the Oakport drive-through, Megan McClintock was one of those volunteers. She had been doing event management for 15 years when the pandemic hit, rendering her unemployed since all events were canceled.

"As it turns out, Oakport was the event I was meant to manage," said Megan. "People don't realize what's going on behind the scenes to distribute 30,000-40,000 pounds of food each day at the site. But by 10 a.m., all of us have already hit our 10,000 steps for the day."

In FY21, we distributed 7.4 million pounds of food (6.2 million meals) at Oakport alone, accounting for 13 percent of the Food Bank's total annual distribution. We could not have run such large scale drive-through operations without our volunteers and the generous support of Alameda County.

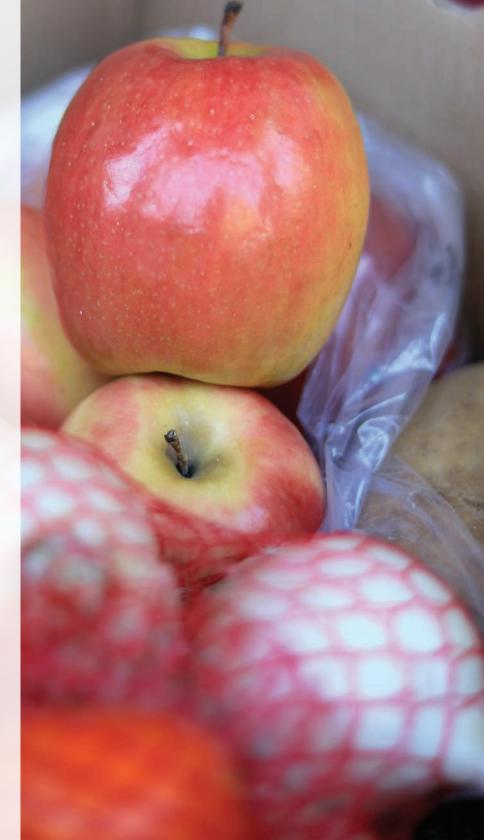
### HOME-DELIVERED GROCERIES

When the pandemic hit, the Food Bank started a new service of delivering emergency food boxes to people who had challenges leaving their homes. By July 2020, the program was in full swing, with 170 boxes delivered each month on average, for a total of 65,000 meals worth of food in FY21.

Clarissa Broughton, the Food Bank's Channel Development Specialist, noted that bringing nutritious food to clients' doorsteps is essential, given the changes in the world. "During the pandemic, there have been a range of barriers to getting out to pantries," she said. "From not having an able body or not having transportation, to the fear of being in a crowd, to the logistical challenges of balancing being teachers for kids during remote learning with working and taking care of other responsibilities."

One Oakland resident who lost her job as a home health care worker called our helpline to get an emergency box. "I couldn't lift anything temporarily when I injured my back and lost my job," she said. "... this delivery will be so helpful, because I have no family to help me."

The Home Delivered Groceries Program has been so successful that in May 2021, we began screening people to get regular weekly deliveries beyond just emergency boxes. Like much of our evolution during the pandemic response, the program became a permanent part of our operations in the summer of 2021.





### GET OUT THE VOTE

ACCFB's civic engagement work dates back to 2012. It began by asking the question: how might resources and access to power be distributed differently if everyone in our community — particularly those experiencing food insecurity — voted? Since then, the Food Bank has been investing more into elevating the political voice of our clients and building the power of our greater Food Bank community.

In 2018, our get-out-the-vote (GOTV) campaign was viewed 65,000 times. For the 2020 election, our message was viewed two million times, a dramatic increase despite the pandemic. The message was simple: "Hunger is on the ballot."

"To eradicate hunger, we have to go beyond providing groceries today. We have to get at the root causes of poverty and systemic racism to prevent hunger in the future," said Henry Easton Koehler, ACCFB's Community Organizer. "Our GOTV program was driven by the idea that people who are experiencing hunger need to express power at the ballot box, so that our public policies address those root causes."

The Food Bank distributed multi-language information in our emergency food boxes on ballot measures that would fund anti-poverty programs as well as resources for people to make an election plan. Volunteers made calls to potential voters in zip codes where people are most impacted by hunger and might be part of groups who are underrepresented at the polls. And we launched a full-scale press, social media, and ad campaign.

Our FY21 outreach provides a blueprint for the future as we continue building our community's political power to advance policies that can eradicate hunger.

### FRONTLINE CONNECTIONS

I'm a full-time volunteer, and I used to do a lot of work in underfunded public schools. When the pandemic hit, all that work dried up, and I saw that the Food Bank needed help. Within a couple of months, I was a fixture two days a week at ACCFB's Drive-Through Pantry.

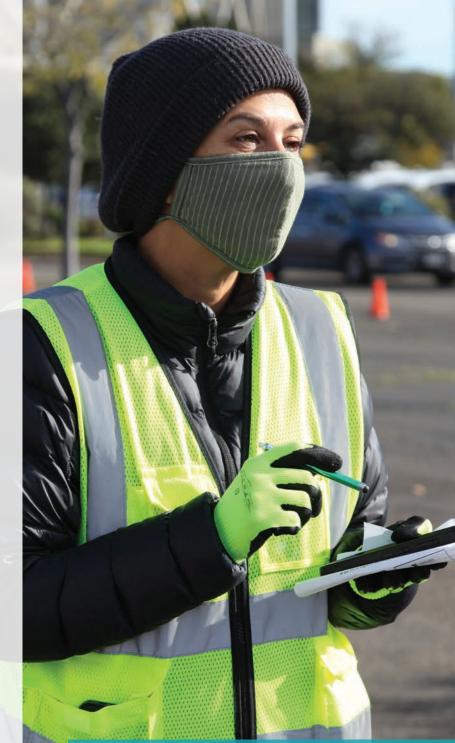
In these tough times, volunteering has been a gift. It's a cliché, but I get more out of it than I give. That sentiment gets tossed around a lot, but it's so true. It's about more than passing out food: You make connections, and it's an honor when people trust you with their stories.

One of the most memorable moments was when a gentleman pulled up, crying. It was the anniversary of his wife's death, and he missed her so much. I listened while he shared their whole love story, and it was so meaningful that he felt he could trust me.

That trust is especially important with our Spanish-speaking clients. When they pull up, I see the worry in their faces as they grip their IDs. When I speak to them in Spanish and tell them IDs are not necessary, they are so relieved. The entire interaction shifts to one of welcome, respect, and a sense of community. They are so grateful.

However, with the positive feeling I get helping my fellow community members, it's me who should be thanking our clients. And I do.

Thanks to the 2,222 volunteers who, like Dafné, have given their time and energy in our warehouse and at distributions in FY21. You have kept our operations running and are helping to build trusting relationships with the community we're part of.



Dafné assisting with check-in during her shift at ACCFB's Drive-Through Pantry in Oakland.

# MERCY OUSE



### COMMUNITY INVESTMENT

The Food Bank is the hub of a complex network, providing 48 million meals' worth of food annually. The spokes are our 420+ community partner organizations who work tirelessly to distribute that food to our neighbors.

Mighty at heart, many of our partner organizations are small and volunteer-run. When the pandemic hit, we invested in more food, but we also invested in our network's ability to serve the community.

Enter the Food Bank's family of supporters who fueled the biggest emergency operation in our history. In FY21, your support allowed us to invest \$2 million back into the community for improvements, from additional food storage and new trucks to renovations. These capacitybuilding grants helped partners meet the burgeoning need wrought by the pandemic and build for a stronger future.

Shiloh Mercy House in Oakland — which tripled the amount of food distributed, as a result of the pandemic — was one recipient. "We wanted to give the community the dignity of food choice," said Jason Bautista, Shiloh Mercy House Event Manager. "Before the pandemic, we only gave out boxed and canned food in our foyer. But with the Food Bank's grant, we were able to renovate a two-floor community welcome center, add refrigeration, and offer fresh, healthy food.

"The new building allows us to build a multigenerational community that goes beyond just a meal. It's about volunteers from the community taking ownership of the market — neighbors helping neighbors — and creating a large extended family."

## THE POWER OF CALFRESH

Alpha's experience at UC Berkeley was similar to the experience many of us had in college. Lots of hard work, challenging classes, and a lot of planning for the future. And, like many of us, Alpha had to think about how to stay nourished and pay rent in one of the most expensive housing markets in the country.

We first met Alpha in the spring of 2019 (her sophomore year) through ACCFB's partner, UC Berkeley's Basic Needs Center, where she got help signing up for CalFresh (formerly known as Food Stamps). The Basic Needs Center supports students with all the essential resources needed to not only survive but thrive at UC Berkeley.

"Having CalFresh was a big relief for me because I don't need to be stressed out about the income from financial aid that needed to go towards the ridiculously high rent in Berkeley."

CalFresh made such a big difference in her life that Alpha became a CalFresh Ambassador on the Basic Needs Center's outreach team. She helped hundreds of other students apply for CalFresh each semester.

"I want to help incoming freshmen apply to get Calfresh and affirm that they are being taken care of every step of the way. Since the very beginning of their college journey, students should know they deserve resources to lean on, so they don't have to be stressed about saving money and starving themselves to pay bills."

The impact of CalFresh is no small thing: In FY21, our CalFresh outreach team provided the equivalent of 8.3 million meals and over \$42 million in economic stimulus to the local economy through application assistance. We are so grateful for people like Alpha who go the extra mile, making sure we all have access to the resources we need to lead a nourished life.



Alpha, UC Berkeley graduate and CalFresh Ambassador

### GOVERNMENT PARTNERSHIPS

Some supporters are surprised to learn how closely our organization gets involved with government at all levels. The truth is, the Food Bank cannot eradicate hunger on our own. Policies and government partnerships not only allow us to serve more people, but they help us address the root causes of hunger.

On the state level, we advocated heavily for Universal School Meals in the budget. This was a once-in-a-lifetime opportunity to ensure that all K-12 public school students — every single one of them — has access to free breakfast and lunch. We partnered with Nancy Skinner, our State Senator who chairs the budget committee, to usher the initiative through. Governor Gavin Newsom made history and signed the budget into law on July 9, 2021.

On the county level, our ongoing partnership with Alameda County has been critical during the pandemic. When the world shut down, they shared the parking lot on Oakport Drive, which allowed us to set up our enormous drive-through pantry. The County has been with us every step of the way, providing funding for emergency food, resources to help us sign people up for CalFresh, and materials like tents, cones, and PPE to make sure our operations have been successful.

On the local level, our partnership with Oakland Unified School District — along with 22 other school systems — has been instrumental in ensuring children can focus on learning, not hunger. When schools switched to remote learning, we mobilized with OUSD to provide boxed breakfasts and lunches, as well as bags of groceries, to roughly 3,000 families every week. Then, when schools returned to inperson learning, we re-established our school pantries. This partnership ensured kids had access to proper nutrition, to increase their readiness to learn and decrease educational disparities.

The Food Bank will continue establishing, fostering, and engaging with government partners in the future, knowing that every relationship can help us move toward our goal of eradicating hunger.



The National Guard helping to distribute food at our drive-through pantry at the Alameda County Fairgrounds in Pleasanton.

### FINANCIAL CONTRIBUTORS

The Food Bank greatly appreciates donations of any amount. Due to space limitations, FY21 donations of \$2.500 or more are listed. \*Indicates donor is deceased.

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Due to our COVID-19 emergency response and safety measures, we were not able to process food drives during FY21.

**Note:** Food drives are back as of November 2021. Sign up for a food drive at <u>accfb.org/drive</u>.

### CORPORATE FOOD DONORS

The Food Bank greatly appreciates all food donations. Due to space limitations, only donations of 10,000 pounds or more are listed.

Alexandre Family Farm Amazon Prime Now Anchor Distributing **Bay Cities Produce** Bimbo Bakery Depot Blue Apron Bluestar Refreshment Services Buona Fortuna Foods, LLCS California Olive Ranch Canteen Corporation CKK Paradiso Inc. Clif Bar, Inc. Coastline Family Farms Columbus Manufacturing Core-Mark International Costco Costuless/Northwest Company International DSD Merchandisers, Inc. Earl's Organic Produce EAT Club Farm Fresh To You Forager Project LLC Fra' Mani Handcrafted Meats (Fra' Mani Salumi) Goya Foods of California Grocery Outlet - Home Office Harvest Food Products Co., Inc. Hello Fresh Highland Hospital Impossible Foods Inc. Joel & Patty Weinstein La Terra Fina USA Lucky/SaveMart Corporate Lundberg Family Farms Lyrical Foods/Kite Hill Materne Gogo Squeez McCormick & Company, Inc. Mi Rancho Tortilla Factory

Numi Tea Pacific Foods Of Oregon Pacific Rim Produce Pathwater Peet's Coffee & Tea Petit Pot Prologis RALEYS Re-plate, Inc. **Revolution Foods** Ripple Foods Pbc. Roti Systems Safeway Inc. Safeway Milk Plant Santini Foods Savory Creations Seaside Refrigerated Transport Semifreddi's Bakery Southwest Airlines SPI-Westport Inc. dba: ALO Drink Inc. Sprouts NorCal DC Sukhi's Gourmet Indian Foods Tat-On, Inc The Church of Jesus Christ Of Latter-Day Saints The FarmLink Project The Flavor Tree Fruit Company LLC The Fruit Guys Triunfo Foods U.S. Foodservice Inc. U.S. Trading Co. Vicolo Wholesale Vistar/VSA (Multi-Foods) Whole Foods Market (Distribution Center) World's Best Cheeses West Inc.

### LEGACY GIFTS

The Food Bank is truly grateful to those who have pledged support for the future of our mission through a legacy gift. The following generous individuals have joined our **Will to End Hunger** legacy society by committing to fuel our efforts for generations to come.

Wayne Ainsworth and Elizabeth Yagle Roger Anderson and Joanne Lombardi Jeffrey Angell and Joan King-Angell Anonymous Lee Aurich and Helen Hutchison Dan Barki Anna C. Barnard and Belinda Stradley Suzan and John Bateson Anne and Michael Becker Toby C. Berger Gloria L. Bowles Gretchen B. Brosius Donald E. Buchholz Trent Byle and Andrea Robinson Phyllis Calechman Alfrred and Sharon Camisa Sharvn Carroll Harry Chomsky and Amy Apel Susan F. Ciriclio Sally E. Clausen Robin D. Compton Margaret Cornwall Florence Culp Anne Curran Barbara Darrow-Blake and Steve Blake Deena Davis and Mordechai Olcha Yetta and Thomas DeHart Valerie Doyle Elena D. Duplessis Natalie S. Elkind Anjali Englund Paula K. Forselles

Dana Fox Ann Friend Joan Gorrell Chia W. Hamilton Aileen Herrmann Ricardo Iglesias and Pamela Casey Leigh Illion Shirley A. Jowell Robert Kaiser and Lois Snow Bridget Keenan David P. Kramer Mae O. Liu Donald L. Mack Vicki Martinson Mary and Keith McAllister Robert McCarrick Scott and Ingrid Mealer Stephen and Emily Mendel Gregory and Patricia Mintz Ted and Jacqueline Monk Norma M. Mosley-Lampley Richard and Carrie Motamedi Chervl A. Mouton Clifford Nakamoto, D.D.S. and Betty Nakamoto Marianne Noland Nancy J. Novick Warner B. Oberndoerfer Antonio and Amparo Ozuna, Jr. **Rick Patterson** Gladys Perez-Mendez Elizabeth Pigford Jeanette Marie Pontaco Virginia S. Preston Bernadette Raftery Michael and Susan Rancer

Wayne A. Rebiejo James and Ruth Reynolds Elizabeth Rinehart Barbara Ritz Abelardo Rosas Sandra Rosenberg P. K. Rountree Allen A. Rusk Marguerite A. Ryan Roussel Sargent Beth and David Sawi Dan Scarola Leonard Schwab and Rita Brenner Paulette Setzer and William Whitehead Naravandas Shah Andrea Shabashob Patrice and David Shiluk Susan Simpson and Steve Crimi Maureen Sirhall and Richard Rogers Nicole Slaughter Teresa Sloop Toshi T. Suzuki Ying Mei Tcheou and Jack Cunningham Sharon Toth Marlene Vogelsang Keith and Andrea Vinson Watson Trust at the East Bay Community Foundation Kim Wayne C. Searle Whitney Dawn and Steven Willoughby Nance Wilson and Clifton Schor Jurek and Dain Zarzycki Ami and David Zusman

If you have named ACCFB in your estate plans and have not yet informed us, or if you are interested in learning about legacy gifts and our **Will to End Hunger** legacy society, please contact Anjali Englund, Leadership Gifts Manager, at 1-510-875-7845.

94% of all donations goes directly to our programs (includes in-kind donations)

### VIRTUAL FOOD DRIVE

The Food Bank appreciates donations of any amount. Due to space limitations, only the top 20 virtual drives are listed.

- Dana Fox & Paul Langlie and Doug & Lori Elefant
- 1st United Credit Union
- 4D Molecular Therapeutics
- Berkeley Lab Physical Sciences Area
- Berkeley Lab Biosciences
- Berkeley Lab Energy Sciences Area
- Berkeley Lab Energy Technologies Area (ETA)
- Boy Scouts of America, Golden Gate Area Council
- Ellington Community Association
- Empty Bowls Oakland, Avon Street
- Food From The Bar Kaiser Permanente GSAA Lyft OCIO Team Piedmont Council BSA 2021 Virtual Food Drive Piedmont High School Piedmont Pines Neighborhood Association PUI Compass Simpson Strong-Tie Home Office
- Softbank Group

### FOOD RECOVERY PROGRAM DONORS

The Food Bank greatly appreciates all food donations. Due to space limitations, only donations of 5,000 pounds or more are listed.

Berkeley Natural Grocery Big Lots, Inc. & Affiliates Bimbo Bakeries USA Costco Wholesale Corporation Crafty Delivers Food Source FoodMaxx Foods Co. Grocery Outlet Jetro Restaurant Depot Lucky California Nob Hill Panera, LLC Primizie Foods Raley's Rite Aid Corporation Safeway Stores, Inc. Smart & Final Sprouts Farmers Markets Target Thistle Trader Joe's US Foods Walmart Stores, Inc. Whole Foods Market

### IN-KIND DONORS

- Alameda County Public Works Agency Allbirds Inc Anonymous (3) Frank and Eileen Arthur Bay Area Rescue Mission Beijing One Heart Sphere Charity Foundation Buddhist Tzu Chi Foundation California Association of Food Banks Chick Boss
- DHR Investment Counsel, Inc Donateppe.Org Matt Johnson Media Matters SF, LLC Wallace and Gayle Ransom Rise Brewing Co. Serpico Landscaping, Inc. Southern Glazer's Wine & Spirits Target #332

## THANKS TO OUR LEADING CORPORATE PARTNERS





For fifteen consecutive years, the Food Bank has been awarded Charity Navigator's highest rating — Four Stars — ranking us among the **top 1 percent** of charities nationwide.

### FINANCIAL STATEMENTS

#### **Statement of Financial Position**

(As of June 30, 2021)

#### ASSETS

Cash and marketable securities	57,292,415
Grants receivable	3,886,996
Promises to give	787,158
Program revenue & other receivables	94,233
Inventory (Note 1)	3,603,230
Prepaid expenses and deposits	512,305
Property and equipment, net	10,662,097
Total Assets	\$76,838,433

#### LIABILITIES AND NET ASSETS

	• • • •	•
Liab	ilit	les

Accounts payable	2,059,871
Accrued compensated absences	768,167
Deferred revenue	40,007
Total Liabilities	\$2,868,045
<b>Net Assets</b> Unrestricted Board-designated net assets Donor restricted	1,000,000 71,634,582 1,335,806
Total Net Assets	\$73,970,388
Total Liabilities and Net Assets	\$76,838,433

#### **CHANGE IN NET ASSETS**

Change in net assets, operating (Note 2)	26,142,460
Unrealized gain on investments	347,989
Net donor restricted revenue	(1,107,125)
Extinguishment of loan payable	1,467,100
Net assets, beginning of year	47,119,963
Net assets, end of year	\$73,970,388

#### **Statement of Operating Activities**

(Year ended June 30, 2021)

#### **ANNUAL SUPPORT AND REVENUE**

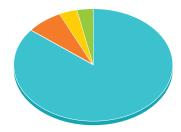
Government revenue	18,959,696
Foundation and corporate giving	12,561,114
Individual contributions	32,753,794
Special events contributions	1,010,135
Program revenue	447,513
Interest and other	298,439
Donated commodities	73,058,917

Total Support and Revenue \$139,089,608

- Food donations 52%
- Government contracts 14%
- Grants 9%
- Cash contributions 24%
- Program and other 1%

#### ANNUAL OPERATING EXPENSES

<b>Program Services</b> Food distribution ( <i>Note</i> 2	2) 98,058,533	
Nutrition education, hunger education, community outreach, research,		
volunteer training	7,976,716	
Supporting Services Resource		
development/fundraising	g 3,914,241	
Management and genera	al 2,997,657	
Total Expenses	\$112,947,148	



- Food distribution 87%
  - Nutrition, hunger education, community outreach, research, volunteer training 7%
- Resource development/ fundraising 3%
- Management and general 3%

Note 1: Feeding America, the national food bank network, valued donated commodities at \$1.79 per pound and USDA commodities at \$1.70 per pound for year ended June 30, 2021. The Food Bank recognizes donated and USDA commodities as a contribution and resulting inventory. The inventory is expensed when food is distributed.

Note 2: The \$27 million increase in net assets is primarily due to increases in donations in response to the pandemic. ACCFB's Board of Directors has designated approximately \$55 million of the net assets as disaster funding reserves and to cover gaps caused by sustained high need and anticipated decreases in funding, including the sunsetting of government emergency relief programs.

Hard copies of the annual audit are available upon request; digital copies can be accessed on the About Us menu of our website, accfb.org, under Financials. Every effort has been made to ensure the completeness and accuracy of the information contained in this report. Please contact our Development Department at 1-510-635-3663 ext. 336 with any corrections.





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